

Board Info

Information bulletin of the meeting of the Board of Directors

Highlights of the scheduled meeting of the Board of Directors Meeting of Thursday, March 16, 2023 (by Teleconference)

Report from the Chairman of the Board of Directors

Alan Maislin thanked all the teams for their excellent work. He mentioned that changes would soon be implemented in the health network but that, for the moment, he is unsure how these changes might impact the CIUSSS.

Mr. Maislin continued the meeting by asking Board members to accept Dan Gabay's resignation as CIUSSS Associate Executive Director. Mr. Gabay was thanked and congratulated on his appointment as President and CEO of *CIUSSS de l'Ouest-de-l'Île-de-Montréal*. The President and CEO will therefore have to open and fill the position as soon as possible.

The new CIUSSS organization chart was also adopted by the Board.

Report from the President and CEO

Dr. Lawrence Rosenberg emphasized that the volume of activity at the Jewish General Hospital (JGH) is once again close to pre-pandemic levels. The CIUSSS has one of the shortest waiting times for surgery. The volume in ambulatory clinics and the lack of long-term care beds are challenges for which solutions will have to be found.

Dr. Rosenberg raised the issue of Minister Christian Dubé's creation of a new agency that would be more closely involved in the daily operations of hospital centres instead of the MSSS. This change could very well impact the roles of the Council of Physicians, Dentists and Pharmacist (CPDP) and Boards of Directors in the healthcare network.

Notice of appointments

Vasiliki (Bessy) Bitzas was appointed Associate Director of Nursing (Operations and Client Trajectories). This appointment is effective February 26, 2023.

Dr. Karl Looper was reappointed for a third term as Chief of Psychiatry. This appointment is effective immediately and for a term of four years.

Habiba Boutaleb was appointed Associate Director of SAPA Home Care Component. This appointment will be effective as of March 20, 2023.

New parking lots fee schedule at the CIUSSS

Beverly Kravitz, Director of Human Resources, Communications, Legal Affairs and Global Security, presented the new fee schedule applicable to the CIUSSS's parking lots.

Follow-up on whiteboard

Serge Cloutier, Director of Nursing, presented the results from the audits concerning the use of whiteboards by physicians, nursing staff and patients. He explained the overall results since November 2022 and emphasized that the objective is to reach a use rate of 80% for the whiteboards. The majority of units have already reached this number and, in some cases, even exceeded it. Mr. Cloutier emphasized

that certain audits are planned while others are done randomly. The results of these audits can be influenced by other factors, including the mobility and transfer of patients to another unit.

Dr. Louise Miner, Director of Professional Services, confirmed that the audit results are shared with head nurses and that the data is generated by unit and not by department. She confirmed that while physicians write their own names on the whiteboards, nurses do it in their stead when they have not done so.

Joanne Côté, Director of Quality Transformation, Evaluation, Performance, Ethics and Virtual Care, added that satisfaction surveys are sent to patients when they are discharged and that the subject of whiteboards is included as part of the questions to be answered.

JGH Real Estate Development Plan

Georges Bendavid, Director of Technical Services, presented the *Plan maître immobilier de l'HGJ*. He mentioned that this plan must be implemented since the JGH's needs have drastically changed, and that these are not simply minor changes to be made to the building. The planned additions have been presented to the City of Montreal for approval, which has raised issues of concern, such as the green space and the ventilation system. Mr. Bendavid mentioned that this plan is not yet final and, at the request of the City of Montreal, this plan was designed in a manner that spares us having to apply for derogations for every change we wish to make to the building.

Transitional clinical procedure for the management of an expected death

André Poitras, Associate Director of Nursing, presented the transitional clinical procedure for the management of an expected death. This procedure outlines the official documentation to be completed by doctors and nurses when a death is declared in hospitals and CHSLDs, and the circumstances under which a doctor can complete a death declaration remotely. Mr. Poitras explained that this procedure is considered transitional until Bill 11 is adopted, which will also allow nurses to complete death certificates. Once Bill 11 is passed, a policy will be submitted for approval by the Board members.

Financial results and projections

Mordecai Yalovsky, Chairman of the Audit Committee, presented the results and projections for March 31, 2023. The trends from the previous periods have continued and the CIUSSS is projecting to end the year in balance.

The Audit Committee recently met with the external auditors regarding the upcoming audit for the year ending March 31, 2023. The auditors reviewed with the planning report and informed the Committee that there is a change in the standard (PS 3280) *Obligations liées à la mise hors services d'immobilisations*. This will affect the Capital Fund and will likely result in a qualification in the auditor's report for every financial statement in the entire Public Sector.

Academic Affairs Committee

Dr. David Eidelman, Chairman of the Academic Affairs Committee, announced the:

- Appointment of Dr. David Langleben as member of the Ethics Research Committee – Medical Biomedical component, effective March 16, 2023, for a two-year term
- Resignation of Vasiliki (Bessy) Bitzas, as President of the Ethics Research Committee – Medical Biomedical component, as Co-Chair of the Scientific Committee – Clinical Trials, Medical Biomedical and as Scientific Member of the Ethics Research Committee, effective February 26, 2023
- Appointment of Dr. Richard Margolese as interim Chair of the Ethics Research Committee – Medical Biomedical component (clinical trials), effective March 16 until the appointment of a new Chair.

Advisory Committee of the Donald Berman Maimonides Geriatric Centre

Gary Stoopler, SAPA Director, presented four appointments to the Advisory Committee of the Donald Berman Maimonides Geriatric Centre, effective from January 26, 2023 to January 25, 2026:

- Reappointment of Randi Gitnick and Angela d'Angelo
- Appointment of Bradley Steinmetz and Syd Gartner

Advisory Committee of the Donald Berman Jewish Eldercare Centre

Mr. Stoopler announced the:

- Resignation of Advisory Committee member Donald Prinsky, effective February 3, 2023
- Appointment of Dr. Adriana Decker, to replace Mr. Prinsky, for a term ending January 25, 2025
- Reappointment of Mitch Kendall, effective from January 26, 2023 to January 25, 2026
- Appointment of Michael Corber, Len Lewkowicz and Barbra Gold, effective from January 26, 2023 to January 25, 2026

Varia

The shortage of long-term care beds in the CIUSSS was discussed. Mr. Stoopler reassured members that measures are being considered to plan for an increase in the number of long-term care beds. He cited as an example a *Maison des Aînés* that will be built in August 2024. Other alternatives are also being evaluated. Dr. Rosenberg added that the MSSS is aware that the CIUSSS is the network with the highest number of elderly patients and that we need to improve the situation in order to meet demand. Mr. Stoopler mentioned that the CIUSSS provides considerable homecare services to seniors and that this allows them to wait at home rather than at the hospital for a spot to free up in a long-term care site.

THE BOARD OF DIRECTORS OF CIUSSS WEST-CENTRAL MONTREAL

A calendar of meetings of the Board of Directors is available at www.ciuuss-centreouestmtl.gouv.qc.ca/en/home/. Click on CIUSSS West-Central Montreal | Board of Directors

Board-Info is produced by the Department of Communications and Media Relations for the Office of the President and CEO. All of the information in this bulletin has received

official approval. The next meeting of the Board of Directors will be held on:

**Thursday, May 4, 2023, at 7:30 a.m.
by videoconference**

For more information about the Board of Directors, please visit:

ciusswestcentral.ca/about-us/board-of-directors/