

Board Info

Information bulletin of the meeting of the Board of Directors

Highlights of the scheduled meeting of the Board of Directors Regular meeting of Thursday, November 25, 2021 (by teleconference)

Report from the President of the Board

Alan Maislin thanked Joanne Côté, Chantal Bellerose and the Quality team for their diligence and tireless work in preparing the institution for the accreditation visit. He also offered his condolences to Gary Stoopler, Director of the SAPA program, on the death of his father.

Report from the President and CEO

Dr. Lawrence Rosenberg noted that the institution's efforts are largely focused on the accreditation visit which is under way.

With respect to the pandemic, operations and services continue to open up as the pandemic slows down. While still not at the pre-pandemic level, the CIUSSS is getting close. All of the residents in our long-term care facilities who wanted a third dose of the COVID-19 vaccine have received it. At this time, the third dose is available for those 70 years of age and older.

In addition, the vaccination program for 5- to 11-year-olds started on November 24 and is progressing well. In anticipation of the flu season, the flu vaccination program is now also in full swing.

Of the seven COVID-19 patients in the hospital, half are vaccinated.

Consent agenda

The Board unanimously appointed Dr. Huy Le as Chief of the Medical Imaging Department for four years.

The Board authorized Katherine Tremblay, Chief of Program Administration at the Lethbridge-Layton-Mackay Rehabilitation Centre, to approve the timesheets of optometrists who work at the Centre. Approval was also given to sign the optometrists' notices of renewal every two years, in case the two authorized signatories are absent.

Maëcha Nault, Chief of Midwife Services, announced the resignation of Valérie Perrault, a midwife at *La Maison Bleue Côte-des-Neiges*, effective January 15, 2022. She also announced the appointment of Natacha Besançon, to replace Ms. Perrault, effective January 10, 2022, until January 9, 2025.

Alan Maislin congratulated *La Maison Bleue* for receiving the Grand Prix Hippocrate, awarded on November 16 of last year, in recognition of its contribution to social perinatal care and the positive impact it has had on vulnerable families.

Administrative Affaires

Beverly Kravitz, Director of Human Resources, Communications, Legal Affairs and Global Security, presented a resolution authorizing Dr. Lawrence Rosenberg to sign the form attesting to the maximum amount the CIUSSS is prepared to pay for each work-related accident or illness that will occur in 2022.

Ms. Kravitz also proposed the appointment of an internal candidate, Filomena Novella, as Associate Director of Rehabilitation and Multidisciplinary Services. In addition, Ms. Kravitz proposed the appointment of an external candidate, Isabelle Catellier, as Associate Director of Mental Health and Addiction. The Board approved these appointments.

Decision points

Joanne Côté, Director of Quality, Innovation, Evaluation, Performance and Ethics, explained that the Ministère has made revisions to the 2021–2022 Management and Accountability Agreement since the latter was presented to the members of the Board in September. The modification to these targets were presented. At the end of the year, the CIUSSS will be required to explain why it may have been unable to meet these new required targets.

Lucie Tremblay, Director of Nursing, presented the policy and procedures about the exceptional use of control measures for approval. The latter is a revised version of the one approved by the Board of Directors in 2019 for implementation at the Jewish General Hospital. The Board approved the policy and procedures, and resolved to disseminate and implement the policy across the CIUSSS.

The policy was developed in recent years, following consultation with professional councils, as well as with the Nursing, Professional Services, Rehabilitation and Multidisciplinary Services directorates, in an effort to ensure it is applicable to all of the CIUSSS's sites.

Julie Ricciardi, Assistant to the President and CEO, presented the four projects selected for submission to the *Prix d'excellence du réseau de la santé et des services sociaux*. This year, the MSSS's theme is achievements in the context of COVID-19. This competition is held by the MSSS every year, exception for last year, due to the pandemic.

The selection process consists of:

- An initial selection by an internal panel of judges, whose role is to select one project for each of the categories identified by the MSSS
- Selection by a ministerial panel of four projects for each category
- Finally, selection by a national panel of judges of the winners of the *Prix d'excellence*, as well as the honourable mentions

Four projects have been chosen by the internal panel of judges, Dr. Rosenberg, Ms. Côté, Dan Gabay and Ms. Ricciardi. The projects are:

- Personalization of care and services: *Implementation of the Assessment Clinic* by Catalina Estevez
- Accessibility to care and services: *Virtual Access – Cardiac Rehabilitation* by Debbie Kadoch
- Service integration: *Creation of a Command Centre* by Joanne Côté
- Infection prevention and control – support for living environments: *Offer of IPC Services: Support for RPAs* (private seniors' residences) by Diane Brault

Joanne Côté and Dan Gabay did not serve as members of the panel for the "Service Integration" category, since they are personally submitting a project in this category.

Board of Directors' Committees and Bodies

Morty Yalovsky, chair of the Audit Committee, presented the financial results for period 6, ending September 11, 2021. The quarterly results, as well as

Upon combining the Operating fund and the Capital fund, the projected deficit for March 31, 2022, is estimated at \$8.5 million.

our end-of-year projection, will be submitted to the MSSS. Mr. Yalovsky reviewed the areas contributing to the projected deficit. Due to the transfer of ownership from the SQI of four CIUSSS properties (previously leased from the SQI), a one-time gain was incurred in our capital fund.

Mr. Yalovsky presented a plan for a balanced budget. Recent changes allow to reduce the size of the projected deficit. A table highlighting this plan was reviewed. An increase of \$5.2 million in revenues is projected, savings of \$1.9 million in areas of the budget are expected, and additional financing for our operating room structural deficit is requested. The Board adopted the 2021-2022 balanced budget plan in the amount of \$8.2 million.

Lucyna Lach, President of the Vigilance and Quality Committee, presented the 2019–2020 and 2020–2021 Combined Annual Report. The committee's composition was reviewed. The problems examined by the committee and the follow-ups that were performed were briefly described. New operating procedures were adopted to respect the confidentiality of records and to conduct all necessary follow-ups. Lastly, the action plan for the year was presented. The Board approved the 2019-2020 and 2020-2021 Combined Annual Report of the Vigilance and Quality Committee of the CIUSSS.

Samuel Minzberg, President of the Governance and Ethics Committee, presented the 2020–2021 Annual Report. The composition of the committee, the activities of the committee in 2020–2021 and the committee's 2021–2022 action plan were presented and approved by the board.

Mr. Minzberg thanked Anne-Marie Bélanger, who is taking a well deserved retirement, for her support for the committee over the past several years.

Dr. David Eidelman announced the resignation Maria De Fazio from the CIUSSS's Research Ethics Board (psychosocial component). He also announced the appointment of Maria-Alexia Masella and Thierry Morel-Laforce to the Research Ethics Board (psychosocial component), as members knowledgeable in ethics, for a renewable two-year mandate.

Dr. Eidelman presented the renewal of mandates for members on the Research Ethics Board of the Centre for Interdisciplinary Research in Rehabilitation (CRIR) institutions. The composition of this board must be approved by the boards of directors of all CRIR member-institutions. The Board renewed the mandate of the following as members of the Research Ethics Board for the CRIR institution for two years, starting on the date of the PUR Board of Directors meeting:

- Michel T. Giroux, specialized in law
- Dr. Céline Lamarre, with extensive knowledge of the biomedical field, as it pertains to rehabilitation
- Imen Khelia, as a substitute member with extensive knowledge of the biomedical field, as it pertains to rehabilitation
- Saïda El Haïli, as a clinician with extensive knowledge of visual or auditory sensory impairments
- Mariama Touré, as a clinician with extensive knowledge of motor or neurological impairments
- Monique Provost, who is not affiliated with the institution and who is considered an able-bodied adult
- Delphine Roigt, as a substitute member specialized in law and ethics
- Marie-Thérèse Laramée, as a clinician with extensive knowledge of motor or neurological impairments, and with extensive knowledge of the biomedical field, as it pertains to rehabilitation

Information Points

Mr. Maislin thanked Kathy Assayag for her contribution to the Users' Committee. He also announced she will be replaced as President by Maor Amar.

In reviewing the mandate of the Users' Committee, Mr. Amar explained that over the past ten years—and especially during the past two or three years—it has become increasingly easy to communicate with users by using digital technology. This is what motivated the committee to develop a mobile app to help users find their way around the hospital.

{ Allen Rubin, a member of the Board of Directors, and his wife, Sarah Rubin, strongly supported this project and worked tirelessly to make it a reality. }

The application, compatible with Android and iOS devices, will be available to users in the near future. Although the committee was responsible for the financial and technical aspects of the application, Mr. Amar emphasized that the support of the President of the Board of Directors, as well as of the directors and staff of the various departments, was instrumental in developing the application.

THE BOARD OF DIRECTORS OF CIUSSS WEST-CENTRAL MONTREAL

A calendar of meetings of the Board of Directors is available at www.ciusss-centreouestmtl.gouv.qc.ca/en/home/.

Click on CIUSSS West-Central Montreal | Board of Directors

Board-Info is produced by the Department of Communications and Media Relations for the Office of the President and CEO. All of the

information in this bulletin has received official approval. The next meeting of the Board of Directors will be held on:

**Thursday, January 27, 2022, at 7:30 a.m.
by videoconference**

For more information about the Board of Directors, please visit ciussswestcentral.ca/about-us/board-of-directors/