

Board Info

Information bulletin of the meeting of the Board of Directors

Highlights of the scheduled meeting of the Board of Directors Regular meeting of Thursday, September 30, 2021 (by teleconference)

Report from the President of the Board

Alan Maislin highlighted the importance of the first National Day for Truth and Reconciliation in educating Canadians about the residential school system and its intergenerational impact on Aboriginal peoples.

He also acknowledged the retirement of Barbra Gold, Director of the Support Program for the Autonomy of Seniors (SAPA). Her management skills and commitment to the development of her staff are part of her legacy and will continue throughout the CIUSSS.

Mr. Maislin congratulated and welcomed Dr. Mark Karanofsky, newly elected President of the Council of Physicians, Dentists and Pharmacists (CPDP). Dr. Karanofsky will be assisted by the Vice-President, Dr. Lawrence Rudski, who will oversee the hospital component of the CPDP.

The CIUSSS continues to face many challenges caused by the pandemic. It is thanks to the leadership and dedication of all staff that the CIUSSS has been able to adapt to the many changes to meet these challenges.

Report from the President and CEO

Dr. Lawrence Rosenberg provided an update about the fourth wave of the pandemic. The number of COVID-19-positive patients currently in the Jewish General Hospital (eleven, including eight unvaccinated) and in the Intensive Care Unit (eight of those eleven, including seven unvaccinated) demonstrates that the vaccine is effective and provides those who have been vaccinated with a major advantage in preventing COVID-19 and hospitalization.

Dr. Rosenberg reminded members that a sub-committee of the Board of Directors had been established to review the protocol of the Ministry of Health and Social Services (MSSS), entitled "Prioritization for Access to Intensive Care (Adults) in the Context of Extreme Pandemic." This committee was also mandated to provide recommendations to the Board of Directors on how the CIUSSS could manage over-capacity in the ICU, should this become necessary.

Management developed a protocol that would allow the CIUSSS to increase ICU capacity, if necessary.

As for the digital health record project, Dr. Rosenberg noted that four meetings with the Minister and Deputy Ministers were held over the summer to present the project. Everyone was enthusiastic and at no time was there any mention of stopping, slowing down or changing direction.

The CIUSSS continues to move forward with this project and will abide by any guidelines and directives that the MSSS has put in place.

Dr. Rosenberg reported that a researcher at the University of Sherbrooke is examining whether the university hospital centre (UHC) designation should be preserved. If a recommendation were made to preserve the designation, there would be merit in having two types of status for research institutions—

namely, one for non-amalgamated institutions, such as the MUHC, and another for amalgamated institutions, such as the Jewish General Hospital.

Lastly, Dr. Rosenberg reported that his mandate ends on March 31, 2022.

A formal request to renew Dr. Rosenberg's mandate for another four years has been presented to the MSSS.

Tabling of resolutions approved by email

- Dr. Lajos Kovacs: Interim Head of the Pediatrics Department since July 8, 2021, and until the new Head of the Department is appointed and takes up his/her duties
- To Nhu Nguyen: Associate Director of Access to Community Medical Services for the Montreal DRMG since August 30, 2021
- Erin Cook: Associate Director of Quality, Innovation, Evaluation, Performance and Ethics since September 6, 2021
- Geneviève Lamy: Associate Director of Academic Affairs, effective immediately
- Anne Dubé: Associate Director of Professional Services since September 6, 2021
- Gary Stoopler: Director of the Support Program for the Autonomy of Seniors (SAPA), effective November 1, 2021
- Jennifer Clarke: Associate Director of the Support Program for the Autonomy of Seniors (SAPA), effective September 13, 2021

Administrative Affairs

Dr. Harvey Sigman, Head Medical Examiner, explained the importance of having an external medical examiner to review a file that involves a conflict of interest and requires expertise in breast cancer. Dr. David Fleiszer, surgeon at the Royal Victoria Hospital, was appointed External Medical Examiner, in order to review File No. 2019-00237.

Beverly Kravitz, Director of Human Resources, Communications, Legal Affairs and Global Security, announced the appointment of Mary Lattas to replace Gary Stoopler as Director of Rehabilitation and Multidisciplinary Services. The Board approved the proposal and Mary Lattas becomes Director on October 4, 2021.

Decision Points

Joanne Côté, Director of Quality, Innovation, Evaluation, Performance and Ethics, presented the 2021–2022 Management and Accountability Agreement between the MSSS and the CIUSSS. This year, the Minister reduced the number of commitments to 45 indicators, 31 of which have specific targets. It was noted that there are 13 new indicators:

- Five relate to the prevention and control of nosocomial infections
- Three relate to public health
- Two relate to at-risk youth
- One relates to SAPA, frontline services and human resources.

Comments and requests have been submitted for revision to the MSSS, and are currently awaiting the formal version. Ms. Côté also presented the dashboard results for Period 4, along with data related to COVID-19 and vaccination.

Chantal Bellerose, Assistant to the DQIEPE, presented an update on the policy to combat the maltreatment of seniors and other people of full age in vulnerable situations. The CIUSSS was recognized as a provincial

Ms. Bellerose thanked those who contributed to the revision, most notably the Users' Committee for its report during the policy revision process.

leader in preventing maltreatment. The revised version of the policy, aligned with Bill 101, which was presented for approval by the National Assembly of Quebec, is much more inclusive and offers more support and training to help report and manage cases. The Board approved and adopted the updated version of the CIUSSS's policy.

Board of Directors' Committees and Bodies

Gary Wechsler, member of the Audit Committee, wished Morty Yalvosky a speedy recovery and thanked Carrie Bogante and her team for their work. The results for Periods 3 and 4 were presented, noting that we are on target with our projections.

Ms. Bogante, Director of Finance, explained that the CIUSSS was required to submit the AS-617 report for period 3, ending June 19, 2021, to the MSSS. There was an increase of \$136,678,183 in projected revenues and expenditures for the year, almost entirely related to COVID-19. Ms. Bogante noted that the projected deficit of the combined operating and capital fund for the year amounts to \$14,480,000, which is exactly in line with the deficit budget submitted in May 2021. The reasons for this deficit forecast were reviewed. The Board adopted the 2020-2021 Quarterly Report for Period 3.

Loan authorization

The Board approved a request to renew loan authorizations for the CIUSSS for the period of November 1, 2021, to October 31, 2022, for the maximum amount of \$330 million. Of this amount, \$170 million is for COVID-19 and \$160 million is for operating activities.

Vigilance and Quality Committee

In the absence of Lucyna Lach, Linda Fortier tabled the annual report, which includes the years 2019–2020 and 2020–2021, which will be presented in detail at the next meeting. Ms. Fortier pointed out that the committee has been following up on files for which there were improvement plans, as well as on unresolved complaints received by the Service Quality and Complaints Commissioner (SQCC). In addition, Ms. Fortier explained that the committee reformulates certain complaints into systemic issues that are submitted to the SQCC's office that recur on a yearly basis and ensures that action plans are developed and implemented. Lastly, the committee's mode of operation was reviewed, so that the committee is better able to fulfill its mandate.

Dr. Mark Karanofsky, Chairman of the Council of Physicians, Dentists and Pharmacists (CPDP), presented the Internal Bylaws of the CPDP, as approved by the MSSS. This document is based on the MSSS's model. Changes made to the model include modification of the CPDP's composition, modification of the language used with regard to sick leave, and formalization of the process for appointing department heads. The Board adopted the Internal Bylaws of the CPDP.

Academic Affairs Committee

Dr. David Eidelman, President of the Academic Affairs Committee, explained that an external review was requested to ensure that the Research Ethics Board was conducting itself according to set practices.

Dr. Eidelman thanked Ms. Starnino and her team for organizing the review, and they thanked the external examiners for their excellent work.

Cindy Starnino, Director of Academic Affairs, presented an overview of the external review's mandate and process, the committee's strengths, areas that were shown to need improvement as a result of the review process, and the actions to be taken based on the recommendations provided.

In response to the external reviewers' recommendation regarding the need for written procedures for the Research Ethics Board, Ms. Starnino explained that the Board developed a set of standard operating procedures (SOPs). With input from key stakeholders and the Legal Department, 29 SOPs were developed, six of which require Board approval. The six SOPs requiring Board approval were briefly presented.

The Board committed itself to ensuring that the CIUSSS finalizes drafting its research regulatory framework and transmits that framework to the *Direction de la recherche et de la coordination interne* of the MSSS no later than January 31, 2022.

The Board is also committed to ensuring that the CIUSSS continues to respect the conditions set out as part of the renewal of the REB's designation in 2018. The President of the Board was mandated to communicate the Board's commitment to the MSSS, no later than October 31, 2021.

Finally, the Board approved the appointment of Emily Doerksen to the Research Ethics Board – Medical/Biomedical component, as a member specializing in ethics, for two years, and renewable.

Advisory Committee of Donald Berman Jewish Eldercare Centre

Barbra Gold, Director of the SAPA program, tabled the resignation of Diana Schweitzer, a member of the Advisory Committee of Donald Berman Jewish Eldercare Centre, since April 27, 2021. She also announced the appointment of Lili Yesovitch as a member of the Advisory Committee for a mandate ending on January 25, 2022.

The resolution was reached through a recommendation of the Foundation and the Members of the Legal Entity of Donald Berman Jewish Eldercare Centre.

Information Points

Joanne Côté reported that the Accreditation Canada visit will take place from November 21 to November 26, 2021 and will involve a total of twelve visitors. To be evaluated are the general services (CLSCs, GMFs, the Info-Social /Info-Santé line and telehealth), youth services, the Mental Health and Addictions Directorate and all of the Jewish General Hospital's departments, including Acute Care. In preparation for the visit, two Board meetings will be held in the coming weeks.

Lastly, Nathalie Lecoq, Senior Counsel and Coordinator of Legal Affairs, presented the comparative table of confinement of persons in healthcare establishments for the period of April 1, 2020, to September 24, 2020, and April 1, 2021, to September 24, 2021.

THE BOARD OF DIRECTORS OF CIUSSS WEST-CENTRAL MONTREAL

A calendar of meetings of the Board of Directors is available at www.ciusss-centreouestmtl.gouv.qc.ca/en/home/.

Click on CIUSSS West-Central Montreal | Board of Directors

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this bulletin has received official approval. The next meeting of the Board of Directors will be held on:

**Thursday, November 25, 2021, at 7:30 a.m.
by videoconference**

For more information about the Board of Directors, please visit

ciussswestcentral.ca/about-us/board-of-directors/