

**Meeting of the Board of Directors
of the Integrated Health and Social Services University Network
for West-Central Montreal**

January 21, 2016
Jewish General Hospital – Pavilion A Auditorium

Report from the CEO

Dr. Lawrence Rosenberg provided an update on the Jewish General Hospital's upcoming move of critical-care services into Pavilion K on January 24. Special mention was made of exemplary work by Joanne Côté and Georges Bendavid in planning and organizing the transition.

Nomination of members for advisory committees

The Board was informed that any member institution of West-Central Montreal Health that wishes to form its own advisory board can do so by first submitting a proposal to the Board of Directors. Five institutions have already expressed an interest in forming an advisory board.

The Board also approved a list of members, consisting of seven names proposed by each of the advisory committees.

Bylaws

Approval was given for the adoption of bylaws for the Board.

Audit Committee

Approval was given for loan authorizations for a balanced budget (BMO).

Approval was given for loan authorizations for a balanced budget (financing funds).

Carrie Bogante noted that the JGH recently found itself in a unique situation: After cutting its budget by \$23 million in 2014-2015, the hospital was ordered to make further reductions in 2015-2016. She explained that the JGH will achieve the latest cuts through a one-time-only solution of transferring surpluses from three other network institutions to make up the shortfall at the JGH.

Dr. Rosenberg said future budgets will be based on a system of clinical trajectories. He added that all of the network's facilities are on an equal footing. The JGH will be placing greater emphasis on home care, remote care and primary care, and this will be done in collaboration with other network institutions. Although considerable attention goes to the

JGH (which accounts for 55% of the network's budgeting and staffing), all of the institutions play significant and inter-connected roles in the care of users.

Discussion of the report from Dr. Michel Bureau (about the JGH and West-Central Montreal Health) and the letter from Gaétan Barrette

Dr. Rosenberg explained the context in which the Jewish General Hospital was scrutinized by Dr. Michel Bureau and Normand Couture. He also explained that the financial aspect of this assessment is fact-based, while the evaluation of the governance and the network tends to be based on a subjective evaluation. In replying to the Ministry of Health and Social Services about the report's recommendations on this point, Dr. Rosenberg said he will back up his comments on this matter by referring to facts. Dr. Eidelman added that the time has come for this issue to be relegated to the past, while paying more attention to future directions.

Resolution on the resignation of Dr. Nathan Sheiner

The resolution was passed and Dr. Sheiner was commended for his many years of service.

Exemption: Exclusivity of functions

An exemption was passed, enabling Glenn J. Nashen to continue to fulfill his external role as a Councillor for Côte St-Luc.

Additional business

The Board was informed that West-Central Montreal Health will be reimbursed by the government for expenses related to processing newly arrived refugees from Syria.

The Board was informed that matters involving construction permits or other types of municipal permits should be referred to Georges Bendavid.

Next Board meeting: February 25, 2016